

Current position and plan for the future Alasdair A. Sneddon (Project Manager) 20 January 2010



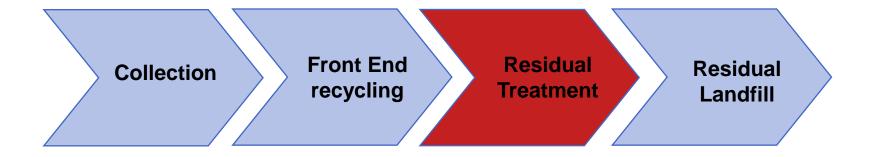




Content

- Background
- Project Objectives
- Project Scope
- Project Approach
- Overview of Current Progress
- Next Project Steps
- Estimated Timetable

Project Background



Zero Waste Targets

	2010	2013	2020	2025
(a) Recycled or Composted	40%	50%	60%	70%
(b) Energy Recovery	4%	14%	25%	25%
(c) Landfill	56%	36%	15%	5%

Project Objectives

Procure a long term residual treatment contract that:

- Delivers compliance with waste targets
- Enhances recycling with potential for energy recovery
- Cost effective
 - Avoid severe financial penalties
 - Landfill tax increases
 - > WET Act allowance penalties
 - Contributing to local economic development

Project Scope

Residual waste treatment contract

Includes:

- Treatment of circa 70,000 tpa of Ayrshire's residual MSW.
- Capacity equivalent to maximum residual MSW input to EfW.
- Markets/outlets for all treatment products/residues.

Excludes:

♦Waste collection

Source segregated recycling

✤Landfill sites operation etc

Project Approach

Output-based long term contract (25yrs +5)

- Sustainable waste management within Ayrshire;
- High quality services;
- Cost effectiveness;
- Deliverability of capital works;
- Technical capability;
- Affordability; and
- Sound risk management.

Potential Solutions

	Pyrolysis	MBT	MHT	AD	Gasification
BMW Diversion					
Recycling					
Emissions					
Energy Generation					
MSW References					
Landtake					
SIGNIFICANT NEGATIVE BENEFIT		NEGATIVE BENEFIT	POSITIVE BENEFIT	SIGNIFICANT POSITIVE BENEFIT	
MBT	Mechanical Biological Treatment				
МНТ	Mechanical Heat Treatment				
AD	Anaerobic Digestion				
BMW	Biodegradable Municipal Waste				
MSW	Municipal Solid Waste				

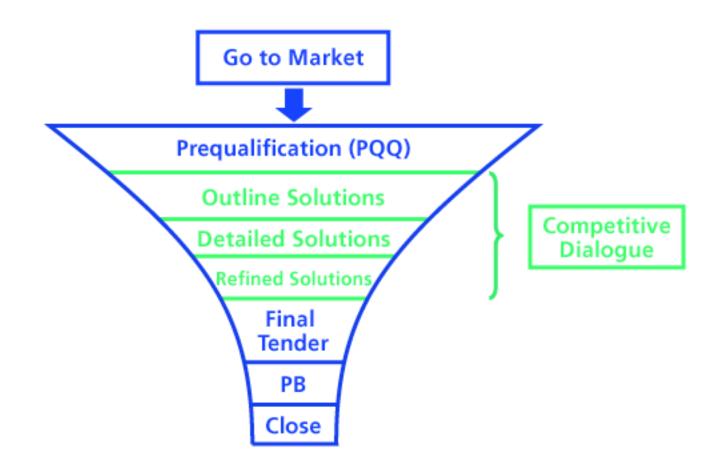
Overview of Current Progress

- Published a contract notice in the OJEU on 10 August 2009;
- Recently completed an evaluation of six PQQ submissions from bidders;
- Recently appointed Legal and Financial Advisers;
- Due to embark on the Invitation to Participate in Dialogue (ITPD) stage.

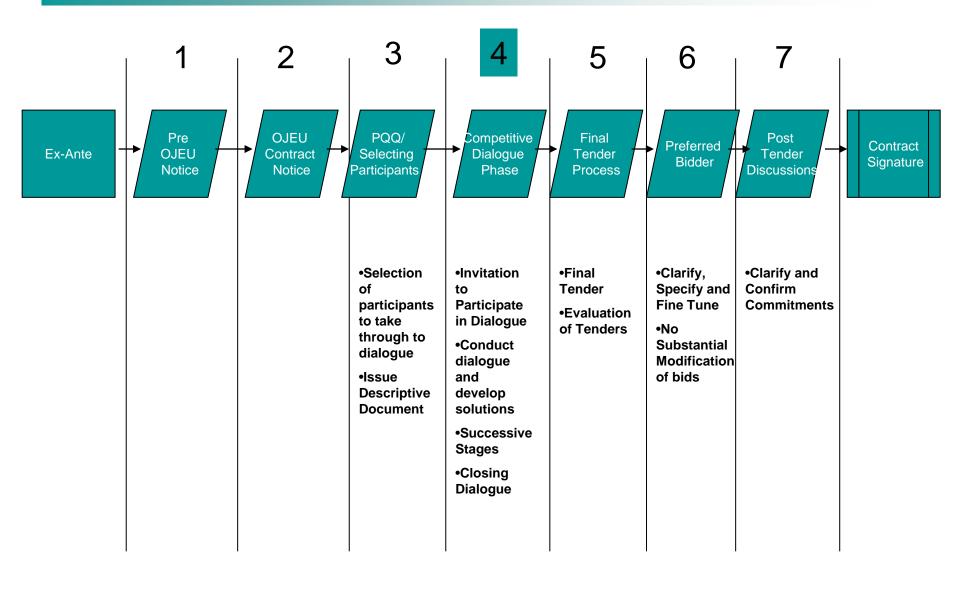
Next Project Steps

- Develop Invitation to Participate in Dialogue (ITPD) Documents.
- Issue documents to successful bidders inviting them to participate in the dialogue process.
- Conduct Competitive Dialogue with bidders.

The Selection Funnel - an overview



Competitive Dialogue Overview



Estimated Project Timetable

Task/Milestone	Proposed Date		
OJEU Notice Issued	10 th August 2009		
Bidders Day	2 nd September 2009		
PQQ Submission	24 th September 2009		
Short-list Bidders / Invitation to Participate in Dialogue	November 2009		
Competitive Dialogue Period	November 2009 to October 2010		
De-select Bidders and Invitation to Submit Final Tenders	October 2010		
Submission of Final Tenders By Bidders	December 2010		
Selection of Preferred Bidder	February 2011		
Contract and Financial Close	April 2011		
Operational Commencement	April 2013 (Estimate)		



